

## Exploring Consumer Perception and Adoption Barriers of Electric Vehicles: A Case Study of Selected Districts in Odisha

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### Abstract

The global shift toward sustainable energy solutions has propelled electric vehicles (EVs) into the spotlight as a critical component of eco-friendly transportation. This study explores consumer perceptions and the barriers to adopting electric vehicles in selected districts of Odisha, India, with an emphasis on understanding the socio-economic, infrastructural, and psychological factors influencing adoption rates. Through a mixed-methods approach comprising surveys and interviews with diverse stakeholders, the research identifies critical challenges such as limited charging infrastructure, high initial costs, and lack of consumer awareness. The findings aim to provide actionable insights for policymakers, manufacturers, and stakeholders to facilitate EV adoption and contribute to sustainable development in the region. The study underscores the necessity for targeted interventions to address region-specific barriers and promote widespread acceptance of electric vehicles.

**Keywords:** *Electric Vehicles (EVs), Consumer Perception, Adoption Barriers, Sustainable Transportation, Odisha, India, Charging Infrastructure*

### Introduction

The urgent need to combat climate change and reduce greenhouse gas emissions has placed sustainable transportation at the forefront of global priorities. Among the various solutions, electric vehicles (EVs) have emerged as a critical innovation, offering an alternative to conventional internal combustion engine (ICE) vehicles. By eliminating tailpipe emissions and reducing reliance on fossil fuels, EVs present a viable pathway to achieving carbon neutrality in the transportation sector. This transition is particularly relevant in developing economies like India, where the rapidly growing vehicle population significantly contributes to air pollution and energy insecurity. India's commitment to sustainable development is evident through its initiatives aimed at promoting electric mobility. National programs such as the National Electric Mobility Mission Plan (NEMMP) 2020 and the Faster Adoption and Manufacturing of Hybrid and Electric Vehicles (FAME) schemes underscore the government's resolve to support EV adoption. These initiatives encompass financial incentives, policy frameworks, and research and development efforts to create an enabling ecosystem for EVs. Despite these measures, the uptake of electric vehicles in India remains sluggish, with significant disparities in adoption rates across urban and rural areas. While metropolitan cities show some progress, semi-urban and rural regions continue to lag behind, primarily due to infrastructural, economic, and behavioral barriers. Odisha, an eastern state of India characterized by socio-economic diversity and varying levels of urbanization, serves as a compelling case for investigating these challenges. The state's electric vehicle policy, launched in 2022, reflects its aspirations to align with India's broader goals of sustainable transportation. However, the ground realities in Odisha reveal significant obstacles to EV adoption, including inadequate charging infrastructure, limited awareness among consumers, and affordability concerns. Additionally, the predominantly rural and semi-urban demographic structure of Odisha poses unique challenges that differ from those faced in urban-centric EV markets. Understanding these region-specific dynamics is crucial for crafting targeted solutions that address the specific needs of Odisha's population. The study presented in this paper seeks to examine consumer perceptions of electric vehicles and identify the barriers to their adoption in selected districts of Odisha. Through a mixed-methods approach, combining quantitative surveys and qualitative interviews, the research aims to uncover the socio-

economic, infrastructural, and psychological factors influencing consumer behavior. Particular attention is given to the perspectives of rural and semi-urban residents, whose experiences are often underrepresented in existing EV adoption research. By integrating these diverse viewpoints, the study endeavors to provide a nuanced understanding of the challenges and opportunities associated with EV adoption in Odisha. The findings of this research are expected to contribute to both academic and practical discourses on sustainable transportation. From an academic perspective, the study addresses a critical gap in the literature by focusing on EV adoption in a relatively underexplored geographic and demographic context. Practically, the insights derived from this research can inform policymakers, industry stakeholders, and community leaders about the specific interventions required to promote EV adoption in regions like Odisha. These interventions may include tailored policy measures, strategic investments in infrastructure, and localized consumer education campaigns. In conclusion, as India advances toward its sustainability goals, achieving widespread adoption of electric vehicles will require addressing the unique challenges of diverse regions. Odisha, with its complex socio-economic fabric and evolving transportation needs, provides a vital lens through which to explore these challenges. By focusing on the state's specific barriers and enablers, this study aims to support the development of a sustainable and inclusive roadmap for electric mobility in India.

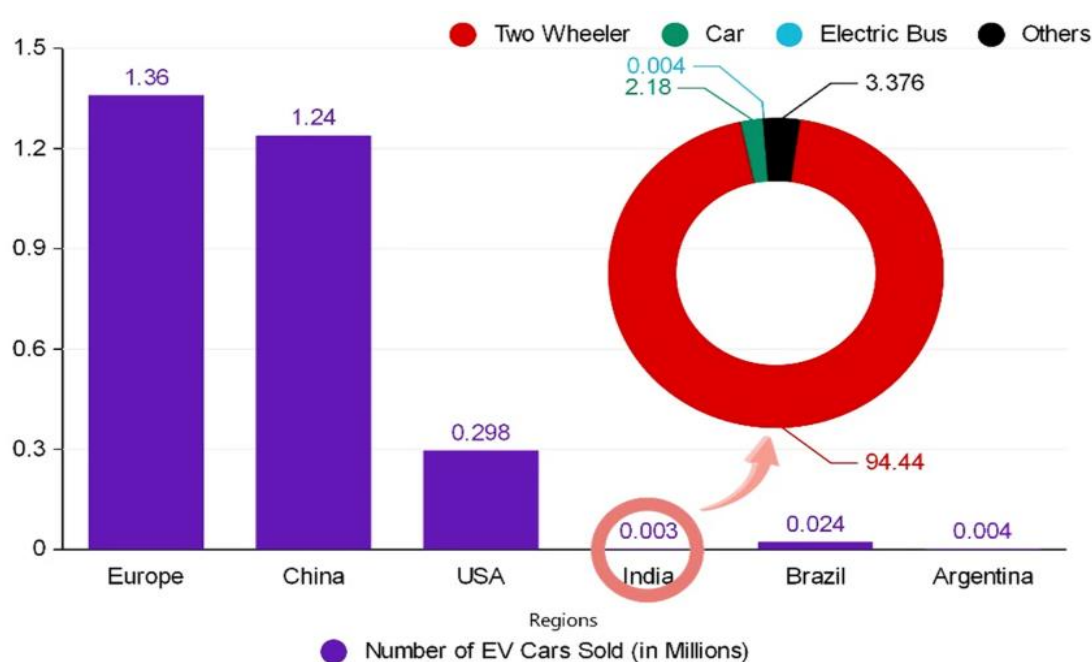


Fig.1: Ev status worldwide

## Literature Review

The adoption of electric vehicles (EVs) has been a subject of extensive research and debate, reflecting its importance in achieving sustainable transportation systems. Globally, the transition toward electric mobility is gaining momentum, driven by environmental concerns, technological advancements, and supportive government policies. This literature review delves into the existing body of research to highlight the factors influencing EV adoption, barriers to widespread acceptance, and specific challenges faced in the Indian context, particularly in rural and semi-urban regions such as Odisha. Consumer perception plays a pivotal role in the adoption of electric vehicles. Research by Sierzechula et al. (2014) indicates that socio-economic factors, such as income levels and education, significantly influence attitudes toward EVs. Studies suggest that consumers generally perceive EVs as environmentally friendly alternatives but often harbor concerns about their performance, reliability, and suitability for daily use. Venkatesh et al.'s (2003) Unified Theory of Acceptance and Use of Technology (UTAUT) framework provides a valuable lens to understand how perceived ease of use, social influence, and facilitating conditions affect consumer acceptance of EVs. The high initial cost of electric vehicles remains a critical barrier, as highlighted by McKinsey & Company (2019). While the total cost of ownership (TCO) for EVs may be lower than that

of internal combustion engine (ICE) vehicles due to reduced operational and maintenance costs, the upfront expense of purchasing an EV discourages many potential buyers. Pal and Nandi (2020) emphasize that financial incentives, such as subsidies, tax rebates, and low-interest loans, are instrumental in alleviating these economic barriers. However, the effectiveness of such measures depends on their accessibility and the extent to which consumers are aware of them. The availability and accessibility of charging infrastructure are among the most significant hurdles to EV adoption. Bohnsack et al. (2014) note that well-developed charging networks enhance consumer confidence in adopting EVs. In India, the lack of adequate charging stations, particularly in rural and semi-urban areas, exacerbates range anxiety—a prominent concern among prospective EV users. Odisha's nascent charging infrastructure underscores the urgent need for targeted investments and strategic planning to bridge this gap, as discussed by Gandhi and Pathak (2019). Technological advancements in battery technology, charging speeds, and energy efficiency are crucial determinants of EV adoption. Studies by IEA (2021) highlight the rapid progress in lithium-ion battery technology, which has led to improvements in energy density, charging times, and cost reductions. However, the durability and lifecycle management of batteries remain significant concerns. Research also points to the importance of localized technological solutions that cater to the unique requirements of different regions, such as extreme weather conditions or varied terrain, as relevant in parts of Odisha. Government policies and regulatory frameworks play a decisive role in shaping the EV market. The National Electric Mobility Mission Plan (NEMMP) 2020, as outlined by the Ministry of Power, India (2021), aims to accelerate EV adoption through financial incentives, R&D support, and infrastructure development. State-level policies, such as Odisha's EV policy (2022), seek to complement national initiatives by addressing regional challenges. However, Shukla (2018) argues that inconsistent policy implementation and lack of coordination among stakeholders hinder the effectiveness of these interventions. Behavioral factors, such as resistance to change and low awareness of EV benefits, are significant obstacles to adoption. Kumar and Kumar (2021) highlight the role of consumer education and awareness campaigns in mitigating these barriers. Psychological factors, such as risk aversion and preference for familiar technologies, also influence decision-making processes. Trivedi et al. (2022) emphasize the need for tailored marketing strategies that address consumer concerns and highlight the practical advantages of EVs. Odisha presents unique challenges and opportunities for EV adoption. The state's socio-economic diversity, coupled with its geographical and infrastructural constraints, necessitates region-specific approaches. Limited disposable income in rural areas, lack of awareness about EV benefits, and inadequate charging infrastructure are prominent issues. Furthermore, the perception of EVs as a “status symbol” rather than a practical choice in rural areas limits their acceptance. Studies such as those by Trivedi et al. (2022) and Gandhi and Pathak (2019) underline the importance of grassroots-level initiatives to promote EV adoption in such contexts. The experiences of countries with higher EV penetration rates, such as Norway and China, offer valuable lessons for India. Incentivizing EV ownership through tax benefits, investing in robust charging networks, and fostering public-private partnerships have proven effective in these countries (IEA, 2021). However, Pal and Nandi (2020) caution against a one-size-fits-all approach, advocating instead for localized strategies that account for socio-economic and cultural nuances.

The existing literature underscores the multifaceted nature of EV adoption, influenced by economic, technological, infrastructural, behavioral, and policy-related factors. While significant progress has been made in understanding these dynamics, region-specific challenges in states like Odisha necessitate further research and tailored interventions. Addressing these challenges requires a collaborative effort involving policymakers, industry stakeholders, and local communities. This study seeks to build on the existing knowledge base by providing empirical insights into the barriers and enablers of EV adoption in selected districts of Odisha, contributing to the broader goal of sustainable transportation in India.

### **Consumer Perception and Attitudes Toward Electric Vehicles**

Consumer perception and attitudes are pivotal in determining the success of electric vehicle (EV) adoption. These factors not only influence purchase decisions but also shape broader societal acceptance of EV technology. Perceptions and attitudes toward EVs are shaped by a combination of economic, environmental, technological, and psychological factors, which vary significantly across different socio-economic and geographic contexts. In the case of developing regions such as Odisha, India, these dynamics are further influenced by infrastructural limitations, cultural norms, and the level of awareness about EV technology.

# 1. Perception of Environmental Benefits

One of the most widely recognized advantages of EVs is their environmental friendliness. Consumers generally perceive EVs as a cleaner and greener alternative to conventional internal combustion engine (ICE) vehicles. Studies have shown that individuals with higher environmental consciousness are more likely to consider EVs as a practical solution to combat air pollution and reduce greenhouse gas emissions. Research by Lane and Potter (2007) highlights that environmentally aware consumers are driven by the desire to minimize their carbon footprint, which significantly impacts their preference for EVs. However, the perception of environmental benefits alone is often insufficient to drive adoption, especially in regions where immediate economic considerations outweigh long-term environmental gains.

# 2. Perceived Economic Viability

The economic dimension of consumer perception plays a critical role in EV adoption. The high upfront cost of purchasing an electric vehicle is often seen as a significant barrier, particularly in middle- and lower-income groups. While the total cost of ownership (TCO) for EVs may be lower than ICE vehicles due to reduced operational and maintenance costs, many consumers are deterred by the initial investment required. Subsidies and incentives offered by governments can help bridge this gap, but the perception of affordability remains a challenge, especially in regions like Odisha, where disposable incomes are relatively lower.

# 3. Concerns About Infrastructure

The availability of charging infrastructure is a major factor influencing consumer attitudes. Range anxiety, or the fear that an EV will run out of battery power before reaching a charging station, is a prevalent concern among potential buyers. Consumers often perceive the lack of accessible and reliable charging stations as a significant inconvenience, which negatively impacts their willingness to transition to EVs. In semi-urban and rural areas, such as those in Odisha, the scarcity of charging infrastructure further exacerbates these concerns, leading to heightened skepticism about the practicality of EV ownership.

# 4. Performance and Reliability

Perceptions regarding the performance and reliability of EVs also shape consumer attitudes. Factors such as acceleration, top speed, battery life, and the ability to operate in varying weather and terrain conditions are commonly considered by potential buyers. Traditional ICE vehicles are often perceived as more robust and reliable for long-distance travel and challenging road conditions, which are common in many parts of Odisha. Addressing these performance-related concerns through consumer education and advancements in EV technology is critical for improving consumer trust in EVs.

# 5. Awareness and Knowledge

Limited awareness about the benefits and functioning of EVs is a significant barrier to adoption. Studies by Rezvani et al. (2015) indicate that a lack of familiarity with EV technology often leads to misconceptions, such as doubts about battery durability, maintenance costs, and resale value. In regions like Odisha, where educational campaigns about EVs are sparse, consumers may remain uninformed about the incentives, cost savings, and environmental advantages associated with EV ownership. Enhancing awareness through targeted information dissemination and community outreach programs is crucial for changing these perceptions.

# 6. Influence of Social Norms and Status

Social norms and cultural factors play a subtle yet significant role in shaping consumer attitudes toward EVs. In many communities, the adoption of EVs is often associated with a progressive and environmentally conscious lifestyle, which can act as a motivator for some individuals. However, in rural and semi-urban areas, EVs may still be perceived as a novelty or a status symbol, limiting their appeal as a practical mode of transportation. Addressing these cultural perceptions requires a shift in messaging to emphasize the utility and long-term benefits of EVs for all socio-economic groups.

# 7. Behavioral and Psychological Barriers

Behavioral inertia and resistance to change are critical factors that affect consumer attitudes. Many consumers are accustomed to traditional ICE vehicles and may be reluctant to transition to a new and unfamiliar technology. Psychological factors such as risk aversion, fear of obsolescence, and attachment to existing vehicles further hinder EV adoption. Research

by Thaler and Sunstein (2008) on behavioral economics suggests that reducing perceived risks and simplifying decision-making processes can encourage consumers to adopt new technologies like EVs.

**8. Role of Marketing and Communication**

The way EVs are marketed and communicated to potential buyers significantly influences consumer perceptions. Effective marketing strategies that address common concerns, such as range anxiety and cost, while highlighting the environmental and economic benefits, can positively impact consumer attitudes. Providing transparent information about government incentives, charging infrastructure, and the practicality of EVs in local contexts can also help dispel doubts and build consumer confidence.

Consumer perception and attitudes toward electric vehicles are shaped by a complex interplay of economic, environmental, technological, and social factors. While EVs are increasingly recognized as a sustainable and efficient alternative to traditional vehicles, several barriers continue to hinder widespread acceptance, particularly in regions like Odisha. Addressing these barriers requires a multi-faceted approach, including infrastructural development, consumer education, and tailored marketing strategies. By understanding and addressing the specific concerns and perceptions of consumers, policymakers and industry stakeholders can create a supportive environment that fosters the adoption of electric vehicles, ultimately contributing to a more sustainable future.

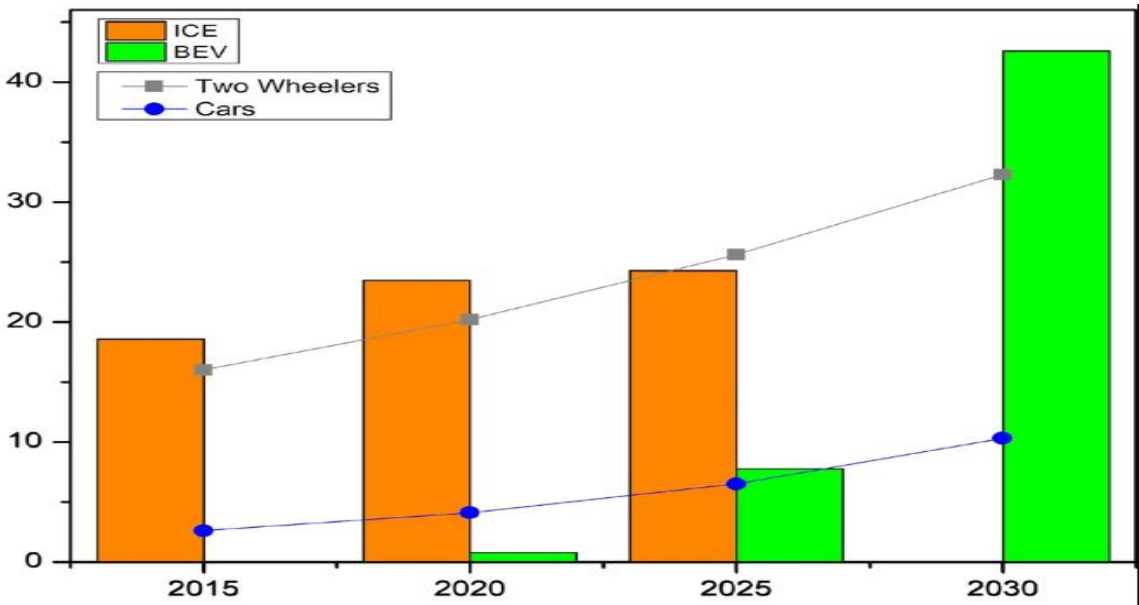


Fig.2: No of EV sold vs projected years in Indian Market

**Infrastructure Challenges**

The adoption of electric vehicles (EVs) is heavily influenced by the availability and accessibility of supporting infrastructure. A robust charging network, efficient energy supply, and reliable maintenance facilities are crucial for creating an enabling environment for EV adoption. However, in many regions, particularly in developing economies like India, infrastructure challenges remain a significant barrier, and Odisha is no exception.

**1. Charging Infrastructure**

The lack of a widespread and reliable charging network is one of the most critical barriers to EV adoption. Consumers often cite range anxiety, or the fear of running out of battery power without access to a nearby charging station, as a major concern. This issue is especially acute in rural and semi-urban areas, where the density of charging stations is low or nonexistent. In Odisha, this problem is exacerbated by the state's geography, which includes hilly terrain, forested areas, and dispersed population centers, making it challenging to establish an extensive charging network.

While urban areas in Odisha are beginning to see the establishment of charging points under public-private partnership models, the coverage is far from adequate to inspire consumer confidence. Furthermore, the limited capacity of existing charging stations, which often supports only slow-charging options, adds to the inconvenience for potential EV users. High costs and logistical challenges associated with installing fast-charging stations further deter private investment.

**2. Grid Reliability and Energy Supply**

The transition to electric mobility places additional demands on the electrical grid. In many parts of Odisha, particularly in rural districts, the electrical grid is unreliable and prone to frequent outages. This inconsistency in power supply undermines the feasibility of operating EVs and discourages both consumers and businesses from investing in EV-related infrastructure. Upgrading the grid to accommodate the increased load from EVs requires significant investment, technical expertise, and long-term planning, which are often constrained in resource-limited settings.

**3. Maintenance and After-Sales Service**

Another critical infrastructure challenge is the lack of maintenance and after-sales service facilities for EVs. Unlike traditional ICE vehicles, EVs require specialized knowledge and equipment for servicing, particularly for components such as batteries and power electronics. In Odisha, the availability of such facilities is limited, especially outside major cities. Consumers often express concerns about the accessibility and affordability of maintenance services, which impacts their willingness to adopt EVs. Establishing service centers and training technicians in EV-specific skills is essential to address this gap.

**4. Interoperability Issues**

The lack of standardized charging systems and connector types further complicates the infrastructure landscape. Many EV manufacturers employ proprietary charging technologies, which can lead to compatibility issues between different vehicle models and charging stations. In Odisha, this problem is compounded by the nascent stage of EV adoption, where interoperability standards are not yet firmly established. Ensuring compatibility through regulatory frameworks and industry collaboration is critical for building consumer trust and fostering widespread adoption.

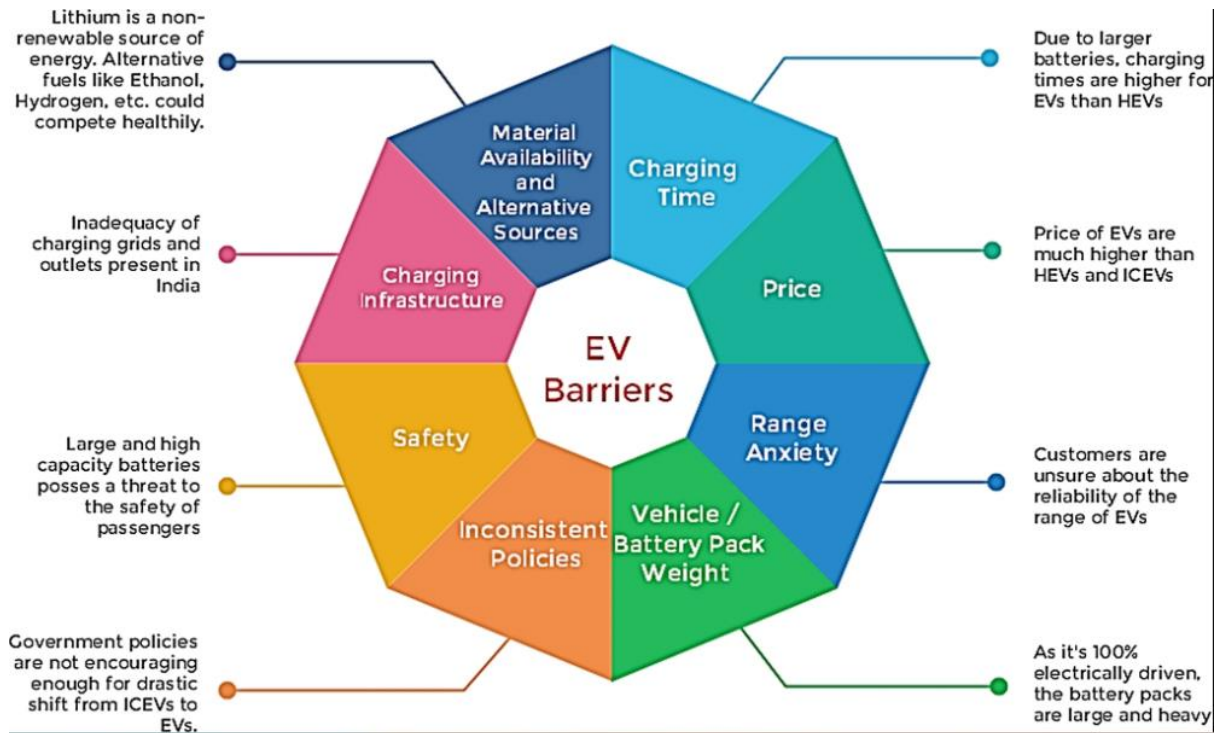


Fig.3: EV Barriers

**Economic Barriers and Cost Considerations**

The economic feasibility of adopting electric vehicles remains a significant hurdle, particularly for consumers in low- and middle-income regions. The financial burden of purchasing and operating EVs, coupled with limited access to financing and subsidies, poses substantial challenges.

**1. High Initial Cost of EVs**  
Electric vehicles are often perceived as expensive compared to their internal combustion engine counterparts. The cost disparity arises primarily from the high cost of batteries, which constitute a significant portion of an EV's overall price. Lithium-ion batteries, while improving in energy density and cost efficiency, remain a costly component. For consumers in Odisha, where per capita income is lower than the national average, the high upfront cost of EVs acts as a deterrent.

Even with subsidies offered by central and state governments under initiatives like FAME and Odisha's EV Policy 2022, the effective cost of EVs remains beyond the reach of many potential buyers. Furthermore, the process of availing these subsidies is often seen as cumbersome and lacks widespread awareness among consumers.

**2. Limited Access to Financing**  
The availability of affordable financing options is another economic barrier to EV adoption. In Odisha, consumers face challenges in securing loans for EV purchases, as financial institutions often perceive EVs as high-risk investments due to uncertainties around their resale value and market demand. High interest rates and stringent eligibility criteria further restrict access to financing, particularly for low-income households and small businesses.

**3. Total Cost of Ownership (TCO)**  
While the operational and maintenance costs of EVs are lower than those of ICE vehicles, this advantage is not immediately apparent to many consumers. The perception of EVs as expensive persists, largely due to a lack of understanding of the concept of Total Cost of Ownership (TCO). Additionally, factors such as the high cost of battery replacement and limited secondary markets for used EVs contribute to concerns about long-term economic viability. In Odisha, where economic considerations heavily influence purchasing decisions, the perceived risks of owning an EV outweigh the potential cost savings over time.

**4. Charging Costs**  
The cost of charging EVs can also be a concern for consumers, particularly in areas where electricity tariffs are high. In Odisha, the pricing structure for EV charging is still evolving, with many consumers unclear about the actual cost implications of switching to an EV. Transparent pricing mechanisms and the availability of affordable charging options are crucial to alleviate these concerns.

**5. Economic Challenges for Commercial Adoption**  
For commercial fleet operators and businesses, the economic barriers to adopting EVs are amplified. The high upfront cost of EVs, coupled with the lack of incentives for bulk purchases, limits their appeal as a cost-effective solution. Additionally, the absence of dedicated charging infrastructure for commercial fleets further discourages businesses from transitioning to electric mobility. In Odisha, where small and medium enterprises (SMEs) form a significant part of the economy, these challenges are particularly pronounced.

**Addressing the Challenges**

Addressing infrastructure challenges and economic barriers requires a coordinated effort from policymakers, industry stakeholders, and local communities. Key measures include:

- **Expanding Charging Infrastructure:** Establishing a dense network of charging stations in both urban and rural areas, prioritizing fast-charging options.

- **Grid Upgrades:** Strengthening the electrical grid to ensure reliable energy supply and support the increased demand from EVs.
- **Financial Incentives:** Offering targeted subsidies, tax breaks, and low-interest financing to make EVs more affordable for consumers.
- **Consumer Awareness:** Educating consumers about the long-term cost savings and environmental benefits of EVs through campaigns and outreach programs.
- **Public-Private Partnerships:** Encouraging collaborations to accelerate infrastructure development and innovation in cost-effective charging solutions.

By addressing these critical challenges, Odisha can create an enabling environment for EV adoption, fostering sustainable transportation and aligning with India's broader climate goals.

### **Behavioral and Psychological Barriers to Electric Vehicle Adoption**

The adoption of electric vehicles (EVs) in Odisha, as in many parts of the world, is influenced not only by technical, economic, and infrastructural factors but also by significant behavioral and psychological barriers. These barriers often stem from deeply rooted perceptions, attitudes, and behaviors that may hinder individuals from making the transition from conventional vehicles to electric ones. Understanding these psychological and behavioral factors is crucial for policymakers, manufacturers, and other stakeholders to design effective strategies to boost EV adoption.

#### *1. Lack of Awareness and Knowledge*

A major behavioral barrier to the adoption of electric vehicles is a lack of awareness and understanding about the technology. Many consumers in Odisha may not fully comprehend the benefits of EVs, including their environmental advantages, cost savings, and long-term durability. Furthermore, limited knowledge about the infrastructure required for EVs, such as charging stations, battery life, and maintenance requirements, may lead to uncertainty and reluctance to consider EVs as a viable option. The psychological effect of ignorance often results in hesitation, as consumers are wary of new technology, especially when it comes to something as significant as personal transportation. People may have preconceived notions about EVs being unreliable or difficult to use due to their unfamiliarity.

#### *2. Range Anxiety*

One of the most prominent psychological barriers is "range anxiety," which refers to the fear of running out of battery while driving. Despite advances in EV technology, many consumers remain concerned about the limited range of electric vehicles compared to conventional gasoline-powered cars. This concern is particularly pronounced in rural areas of Odisha, where charging infrastructure may not be as robust, leading to doubts about whether an EV can be used for long trips or in areas with fewer charging stations. Range anxiety is linked to a psychological fear of being stranded or inconvenienced, and this fear can significantly impede the decision to purchase an electric vehicle. Even when consumers are aware of the range offered by modern EVs, the perception that EVs are unsuitable for long-distance travel remains a substantial mental barrier.

#### *3. Fear of Technological Complexity*

Electric vehicles represent a technological shift, and for many, the transition from conventional vehicles to EVs may seem daunting. This fear of technological complexity can manifest in various ways, including apprehension about the maintenance and repair of EVs. Potential buyers may worry about the availability of service centers or qualified technicians to handle potential issues, despite the fact that EVs generally require less maintenance than their internal combustion counterparts. This psychological barrier is tied to an individual's general comfort level with new technologies. People who are not technologically inclined or who have not yet encountered EVs in their social circles may be more likely to perceive these vehicles as overly complex and intimidating.



#### *4. Perceived High Initial Cost*

Although electric vehicles often have lower long-term operating costs, their upfront cost remains a significant barrier for consumers in Odisha. Psychological barriers, such as the perception of EVs being expensive, can dissuade individuals from considering them. In many cases, the higher initial cost of EVs compared to conventional cars is seen as a major deterrent, despite the long-term savings in fuel and maintenance costs. People may psychologically frame their decisions based on the immediate financial burden of purchasing an EV rather than the total cost of ownership over time. As a result, the high initial cost often serves as an obstacle, even for those who might ultimately benefit financially from switching to an EV.

#### *5. Social and Cultural Factors*

The cultural and social environment can influence consumer perceptions and behaviors toward electric vehicles. In Odisha, where traditional vehicles are often seen as more reliable, people may view EVs as an "unfamiliar" or "foreign" option. Social norms and peer influence also play a critical role in shaping consumer attitudes toward EVs. If family, friends, or colleagues have not yet adopted electric vehicles, individuals may feel hesitant to take the leap themselves, reinforcing the psychological barrier. There may also be a perception that electric vehicles are only for the "elite" or environmentally conscious individuals, leading to a psychological divide between those who view EVs as accessible and those who see them as a luxury. This cultural skepticism can slow the widespread adoption of EVs, especially in more traditional or rural communities.

#### *6. Uncertainty About Resale Value*

The psychological barrier related to the uncertainty about the resale value of electric vehicles is another important consideration. Since the EV market is still emerging, there is often a perception that electric vehicles will depreciate faster than traditional vehicles. This perception of poor resale value can cause potential buyers to hesitate, as they fear losing money if they decide to sell the vehicle in the future. The psychological effect of perceived risk regarding resale value ties into an individual's broader concern for financial security and long-term investment. Potential EV buyers may fear that their decision to purchase an electric vehicle could result in a loss of value that outweighs the benefits of ownership.

#### *7. Emotional Attachment to Conventional Vehicles*

Emotional factors also play a significant role in the reluctance to adopt electric vehicles. Many individuals in Odisha may have a strong emotional connection to their conventional vehicles, whether due to nostalgia, brand loyalty, or long-standing ownership. People may associate conventional cars with freedom, power, and reliability, making the shift to EVs seem less appealing. The attachment to internal combustion engine (ICE) vehicles can create a psychological barrier where individuals resist change, even in the face of potential benefits. Psychological attachment to the status quo is a powerful force, and overcoming this requires targeted efforts to change perceptions and offer incentives that appeal to the emotional side of consumers.

### **Overcoming Behavioural and Psychological Barriers**

Addressing these behavioral and psychological barriers requires a multi-faceted approach. Awareness campaigns that educate consumers about the long-term benefits of electric vehicles, the reduction in emissions, and the total cost of ownership could help dispel myths and misconceptions. To reduce range anxiety, expanding the charging infrastructure in both urban and rural areas of Odisha would increase consumer confidence in EVs. Additionally, offering financial incentives such as subsidies, rebates, or tax breaks could alleviate concerns about the high initial cost of EVs. Introducing EV models that cater to a broader demographic and are priced competitively with conventional vehicles would also help to break down economic and psychological barriers. Lastly, fostering a cultural shift towards embracing new technologies and creating a social acceptance of EVs through government programs, social media campaigns, and partnerships with influential figures could encourage adoption. Creating a psychological shift where consumers view EVs not only as a technological advancement but also as a practical, socially responsible choice would likely accelerate the adoption process.

In conclusion, behavioral and psychological barriers represent significant challenges to the adoption of electric vehicles in Odisha. By addressing these barriers with tailored education, infrastructure development, and incentives, the state can overcome these psychological obstacles and pave the way for a more sustainable and electric future.

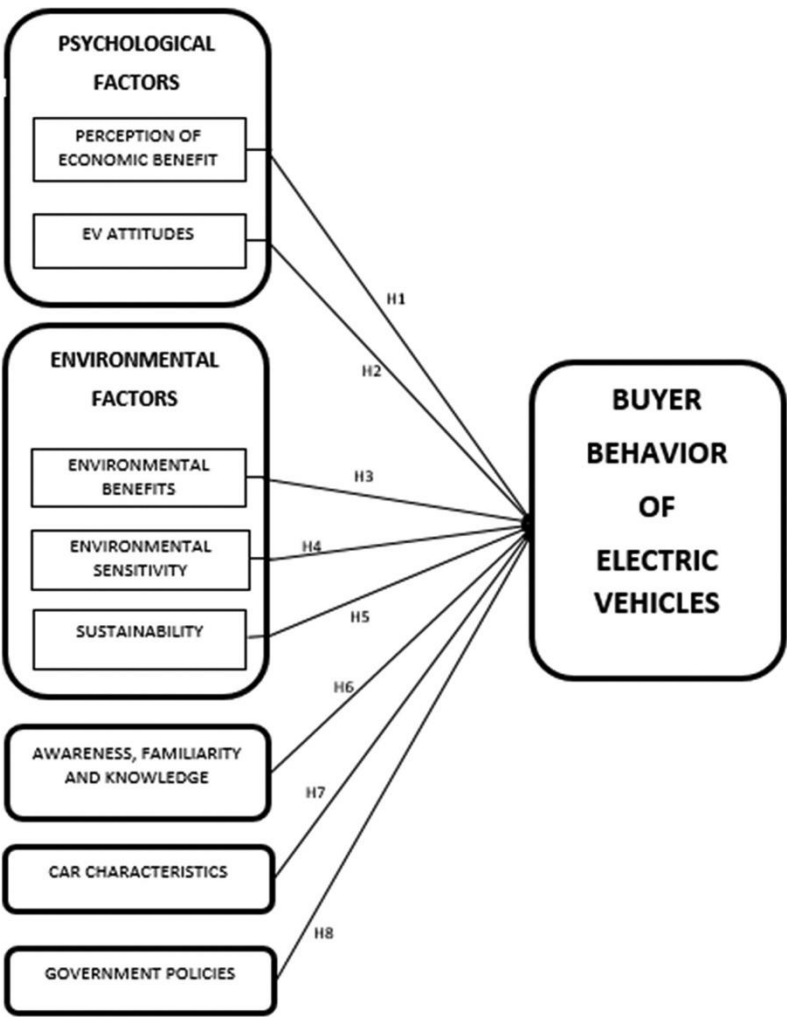


Fig.4: Buyer Behaviour of EV

**Present Statuesque of the Selected Districts in Odisha**

Attempt has been taken to analysis of the present status of consumer perception and adoption barriers of electric vehicles (EVs) in selected districts in Odisha, presented in a table format. The table includes various factors such as awareness, infrastructure, economic barriers, and psychological factors that affect the adoption of EVs in the region.

<i>Factor</i>	<i>Current Status in Selected Districts of Odisha</i>	<i>Description</i>
<b>Consumer Awareness</b>	<b>Low to Moderate Awareness</b>	Awareness is relatively low in rural areas, where the concept of EVs is still emerging. Urban consumers are more likely to be aware of EVs, as they are exposed to modern technology and government schemes. However, even in cities, many consumers are unaware of the specific models, benefits, or long-term savings EVs offer.

<b>Charging Infrastructure</b>	<b>Limited and Inconsistent Charging Infrastructure</b>	Charging stations are primarily concentrated in larger cities like Bhubaneswar, Cuttack, and Rourkela. In rural areas, the availability of charging stations is almost non-existent, which makes the adoption of EVs less practical. Consumers in districts like Ganjam, Berhampur, and Balasore express concerns about charging facilities when considering EVs for longer journeys. Lack of fast-charging options is another hurdle.
<b>Economic Barriers</b>	<b>High Initial Cost and Limited Access to Finance</b>	While the running costs of EVs are low, the high upfront cost of electric vehicles is a key barrier, particularly for middle and low-income households. Financing options and loans for EVs are limited, and consumers often struggle with the high down payments required. Furthermore, the perception that EVs are a luxury or a "rich person's choice" restricts access to EV adoption for lower-income groups. The high cost is a deterrent for both urban and rural consumers.
<b>Range Anxiety</b>	<b>High Range Anxiety, Especially in Rural Areas</b>	Range anxiety remains a significant concern, especially because charging infrastructure is limited and EVs have a lower range compared to conventional vehicles. People in rural areas of districts like Kalahandi, Koraput, and Nabarangpur worry about running out of battery and not being able to find a nearby charging station. Even in urban areas, people are still hesitant to use EVs for long-distance travel. This anxiety is further exacerbated by the perception of EVs' limited range, as rural residents often need to travel longer distances.
<b>Social and Cultural Barriers</b>	<b>Resistance to Change and Perceived Status Symbol</b>	In rural Odisha, traditional fuel-powered vehicles are deeply embedded in the local culture. People associate conventional vehicles with reliability and status. There is a strong resistance to changing to new technologies like EVs, which are often perceived as a "urban" or "elite" option. Social networks in rural areas do not yet widely advocate for EV adoption. Peer influence remains low, further discouraging adoption.
<b>Perceived Technological Complexity</b>	<b>Concerns Over Technology and Maintenance</b>	Many consumers fear the technological complexity of EVs, believing them to be difficult to operate and maintain. These concerns are especially prominent in rural districts, where access to qualified service technicians and repair centers is limited. People worry about battery life and the potential high cost of repairs, despite the fact that EVs require less maintenance than conventional cars.
<b>Government Incentives</b>	<b>Limited Awareness of Incentives</b>	While there are some state and national incentives available for EVs, they are not widely known or utilized by the majority of consumers. People in rural areas are unaware of the financial subsidies, tax benefits, and incentives offered by the government to encourage EV adoption. The government's EV policies may not be reaching the intended target audience, and more needs to be done to raise awareness and promote these benefits.
<b>Perceived Environmental Benefits</b>	<b>Moderate Understanding of Environmental Impact</b>	Environmental benefits of EVs are recognized in urban areas but not strongly prioritized in rural districts. Many consumers do not fully understand how EVs can contribute to reducing air pollution and decreasing their carbon footprint. Awareness of the environmental impact of conventional vehicles and how EVs can help mitigate climate change is still low, especially in rural districts. This limited understanding hinders the psychological shift toward EV adoption.
<b>Availability of EV Models</b>	<b>Limited Variety and Inadequate Models for Rural Areas</b>	The availability of electric vehicle models in Odisha is limited to a few high-end options. Most of these models cater to the urban market, with limited affordable or utilitarian options for rural consumers. There is a lack of EV models that can handle rough roads, carry heavy loads, or offer practical

		features for rural consumers, such as larger boot spaces or higher ground clearance.
<b>Maintenance and Repair Services</b>	<b>Limited Availability of EV Service Centers and Technicians</b>	While there are a few service centers in urban areas, the availability of maintenance and repair services for EVs is sparse. In rural areas, where the EV market is still developing, service centers and repair technicians with knowledge of EVs are almost nonexistent. Consumers fear that they will face significant challenges in maintaining an EV, leading to hesitancy in purchasing one.
<b>Peer Influence and Social Networks</b>	<b>Limited Peer Influence, Especially in Rural Areas</b>	Peer influence plays a significant role in shaping consumer attitudes toward EVs. In urban centers, there is growing interest in EVs, and early adopters are starting to influence their social networks. However, in rural districts, few people have adopted EVs, and this lack of exposure to the technology within personal networks limits the social encouragement for potential buyers to consider EVs.
<b>Emotional Attachment to Conventional Vehicles</b>	<b>Strong Attachment to Conventional Vehicles, Especially in Rural Areas</b>	Many consumers, particularly in rural Odisha, have an emotional attachment to traditional vehicles. These vehicles are seen as symbols of reliability, status, and practicality. The idea of switching to an unfamiliar technology like EVs often doesn't resonate emotionally, especially for older individuals or those with limited exposure to technological advancements. The traditional reliance on diesel and petrol vehicles creates psychological resistance to adopting EVs.
<b>Awareness of Charging Time</b>	<b>Limited Knowledge About Charging Time</b>	Consumers in Odisha are generally unaware of how long it takes to charge an electric vehicle. The perception that charging EVs takes longer than refueling a conventional vehicle is prevalent. This perceived inconvenience, coupled with a lack of fast-charging stations, deters many from considering EVs as a viable option for everyday use, especially in districts that are not well-equipped with the necessary infrastructure.
<b>Local Government and Municipal Support</b>	<b>Inconsistent Support from Local Governments</b>	Local government bodies have not yet implemented significant programs to encourage EV adoption. Although the state government of Odisha is supportive, the implementation of policies is often inconsistent. Local municipalities have yet to roll out specific programs to install charging infrastructure or create incentives for consumers, especially in rural areas. However, some urban areas, like Bhubaneswar, are seeing more support in terms of charging stations and pilot projects.
<b>Influence of Private Sector</b>	<b>Growing Role of Private Companies in EV Promotion</b>	Private companies, particularly electric vehicle manufacturers, are starting to play a larger role in promoting EV adoption in Odisha. These companies are increasingly offering test drives, information campaigns, and other promotional activities to educate consumers. While these efforts are more pronounced in urban areas, they are beginning to reach rural districts as well, though at a slower pace. The lack of a robust local manufacturing base for EVs, however, still poses challenges for widespread adoption.

The adoption of electric vehicles in selected districts of Odisha faces several barriers, primarily stemming from limited awareness, lack of infrastructure, economic constraints, and psychological factors such as range anxiety and cultural resistance. The urban areas of Odisha, particularly Bhubaneswar and Cuttack, are showing more promising signs of EV adoption due to higher awareness, better infrastructure, and government incentives. However, rural districts face significant challenges related to cost, lack of charging stations, and deep-rooted attachment to conventional vehicles. Addressing these barriers requires a multi-pronged approach that includes better infrastructure, targeted awareness campaigns, and government subsidies to make EVs more affordable and accessible to all segments of society.

## **A Transformative Future: Potential of Electric Vehicles (EVs) and Their Pivotal Role in Livelihood and Society**

The future of electric vehicles (EVs) is poised to play a transformative role in reshaping economies, societies, and livelihoods across the world, including in regions like Odisha. As the world pivots toward sustainable practices and technological innovations, EVs are set to address critical challenges like climate change, air pollution, and economic inequality. With a global push for clean energy solutions and greener transportation options, EVs present vast opportunities for growth in both urban and rural areas. In this context, the adoption of electric vehicles holds substantial potential for creating social, economic, and environmental benefits.

### **1. Environmental Impact and Sustainability**

The most significant benefit of EVs is their potential to reduce carbon emissions and mitigate climate change. In Odisha, a state that is home to many rural areas and faces frequent environmental challenges like air pollution and poor air quality in cities, the shift toward EVs could make a profound impact on the environment.

- **Reduction in Greenhouse Gas Emissions:** EVs do not produce tailpipe emissions, which significantly reduces harmful pollutants such as carbon dioxide (CO<sub>2</sub>), nitrogen oxides (NO<sub>x</sub>), and particulate matter. This reduction in emissions is particularly crucial for cities like Bhubaneswar and Cuttack, which have seen increasing pollution levels due to growing urbanization.
- **Decreased Dependency on Fossil Fuels:** EVs contribute to reducing the reliance on fossil fuels, which are not only unsustainable but also environmentally harmful. By transitioning to EVs, Odisha can reduce its carbon footprint and align with global climate action goals.

In the long term, the integration of renewable energy sources, such as solar and wind, to power EVs could further enhance the sustainability of electric transportation. Odisha's abundant solar energy potential makes it a suitable candidate for integrating solar-powered charging stations, which would further reduce the state's environmental footprint.

### **2. Economic Growth and Job Creation**

The adoption of electric vehicles in Odisha is not only an environmental win but also an economic opportunity. The transition to EVs could stimulate various sectors of the economy, creating new industries, jobs, and business opportunities.

- **Green Jobs and Skill Development:** The EV industry offers vast potential for job creation. This includes jobs in EV manufacturing, battery production, vehicle assembly, charging infrastructure development, and maintenance services. Local manufacturers could emerge in Odisha to produce EVs and batteries, creating employment opportunities for skilled and unskilled workers alike. This could be particularly beneficial for rural areas where job opportunities are often limited.
- **Local Businesses and Startups:** As the demand for EVs grows, local businesses could capitalize on this emerging market. Charging station operators, EV repair and maintenance service providers, and battery recycling businesses could be created to serve both urban and rural consumers. This shift could also encourage the rise of startups focused on EV technology, creating an innovation ecosystem.
- **Stimulating the Automotive Sector:** Odisha could attract automotive giants to invest in the local manufacturing of electric vehicles and components, boosting the local economy and fostering technological innovation. With the right policies, Odisha could become a hub for electric vehicle manufacturing, thereby contributing to India's overall automotive industry growth.

### 3. Improving Livelihoods in Rural Areas

One of the most significant opportunities that EVs present is the potential for improving livelihoods in rural areas. Odisha is predominantly rural, and many districts face economic challenges due to limited industrial growth, unemployment, and poverty. The introduction and adoption of electric vehicles in these areas can have a direct impact on enhancing livelihoods.

- **Affordable Transportation Solutions:** In rural Odisha, transportation costs for fuel-powered vehicles are high, especially with rising petrol and diesel prices. EVs, with their lower operating costs, could make transportation more affordable for both individuals and businesses. For farmers, rural artisans, and small traders, the availability of low-cost EVs could lower operational expenses and enhance productivity.
- **Electric Mobility for Rural Public Transport:** Introducing electric buses, auto-rickshaws, and other modes of public transport in rural Odisha could improve connectivity while reducing travel costs. EVs would provide cleaner, more affordable options for transportation in areas with limited access to fuel-based vehicles. This could also address the problem of transportation bottlenecks in remote areas.
- **Increased Rural Employment through EV Services:** With the establishment of charging stations, battery-swapping services, and vehicle maintenance units in rural areas, there could be significant job creation opportunities. These businesses could employ local residents, improving their income prospects. Additionally, the use of electric tractors, especially for agricultural work, could reduce the operational costs of farming, leading to increased agricultural productivity.

### 4. Technological Innovation and Education

The EV revolution is not just about transportation; it is closely linked to advancements in technology. The widespread adoption of electric vehicles in Odisha would encourage the development of new technological infrastructure and knowledge-based sectors.

- **Research and Development (R&D) Opportunities:** The demand for more efficient EVs, long-lasting batteries, and charging technologies will create R&D opportunities in various sectors, including energy storage, smart grids, and renewable energy. Universities and research institutions in Odisha could play a pivotal role in this area, developing cutting-edge technologies that support the EV ecosystem.
- **Education and Skill Development:** As the EV industry grows, there will be a need for specialized skills. Training programs and vocational courses focused on electric vehicle technology, battery management, charging infrastructure, and renewable energy systems could be introduced in Odisha's educational institutions. This would empower the youth of Odisha with the skills needed to thrive in the green economy, increasing their employability and potential income.
- **Smart City Initiatives:** Odisha's cities, including Bhubaneswar, are already making strides in becoming smart cities. The integration of EVs into smart city initiatives can improve urban mobility, reduce traffic congestion, and enhance the quality of life for residents. EVs could be linked to other smart systems, such as shared mobility platforms, reducing the environmental and social costs of urban transportation.

### 5. Health Benefits and Quality of Life

The shift to electric vehicles will have far-reaching effects on public health and overall quality of life, particularly in urban centers like Bhubaneswar and Cuttack. As air pollution decreases due to the reduced use of petrol and diesel vehicles, the health benefits will be significant.

- **Reduction in Air Pollution:** A reduction in vehicular emissions will directly improve air quality, reducing respiratory and cardiovascular diseases, especially among children, the elderly, and other vulnerable populations. Air pollution-related diseases are a growing concern in urban Odisha, where vehicular emissions are a major contributor to poor air quality.

- **Lower Noise Pollution:** Electric vehicles are much quieter than conventional vehicles, which will reduce noise pollution in urban areas, improving the quality of life for residents. This could have a direct positive impact on mental health, reducing stress levels associated with noise in urban environments.
- **Health Cost Savings:** With a decrease in air pollution, there could be a reduction in healthcare costs associated with pollution-related illnesses. This will not only improve individual well-being but also benefit public health systems by lowering the burden of disease and related treatment costs.

## 6. Infrastructure Development

For the future potential of EVs to be fully realized in Odisha, substantial efforts in policy formulation, infrastructure development, and government support are crucial.

- **Government Incentives and Policies:** To foster EV adoption, the Odisha state government must implement policies that incentivize the purchase of EVs, such as subsidies, tax breaks, and exemptions from road taxes. Additionally, policies promoting the development of EV charging infrastructure, both in urban and rural areas, will help overcome infrastructure-related barriers.
- **Public-Private Partnerships:** The future success of EVs in Odisha relies heavily on collaborations between the government and private sectors. Public-private partnerships could be key to developing charging stations, establishing EV manufacturing units, and introducing green mobility solutions that benefit both individuals and businesses.
- **Sustainable Financing Options:** Government-backed financing schemes with low interest rates, especially for rural communities, can make EVs more affordable. Providing access to financial loans and subsidies can encourage people to switch to electric vehicles, particularly those who otherwise might be unable to afford the high upfront costs.

The future potential of electric vehicles in Odisha is vast, with the capacity to revolutionize the state's economy, environment, and society. By transitioning to electric mobility, Odisha has the opportunity to foster sustainable economic growth, improve livelihoods, create jobs, and address pressing environmental concerns. The role of EVs in shaping a greener, cleaner, and more equitable society cannot be overstated.

For this potential to be realized, concerted efforts from all stakeholders—government, industry, educational institutions, and citizens—are essential. As the global trend toward sustainability and clean energy continues to grow, Odisha can position itself as a leader in the electric vehicle revolution, driving positive change for future generations.

## Policy Recommendations to Positively Influence Consumer Perception and Overcome Adoption Barriers of Electric Vehicles (EVs)

To effectively boost the adoption of electric vehicles (EVs) and address the barriers currently hindering their widespread acceptance, policymakers in Odisha and across India need to take proactive and comprehensive steps. These recommendations aim to increase consumer confidence, lower adoption costs, and ensure that both urban and rural populations are equipped to transition to electric mobility seamlessly.

### 1. Incentives and Financial Support for Consumers

**Objective:** Reduce the financial burden on consumers, making EVs more affordable and attractive.

- **Subsidies and Tax Incentives:**
  - Offer direct subsidies or rebates on the purchase price of electric vehicles to lower the initial cost of ownership. This could include both state and national-level incentives. For example, a state-specific subsidy for EVs in Odisha, coupled with the central government's FAME II (Faster Adoption and

Manufacturing of Hybrid and Electric Vehicles) scheme, could significantly reduce the upfront cost for consumers.

- Implement tax exemptions or reductions on the purchase of EVs (e.g., road tax, registration fees, or GST reductions).
- Provide financial incentives such as reduced loan interest rates or special financing options for EV buyers to make the transition affordable for lower and middle-income groups, particularly in rural areas.
- **Subsidized Charging Infrastructure:**
  - Offer subsidies to businesses and individuals willing to set up charging stations, particularly in rural and remote areas, to bridge the gap in charging infrastructure.
  - Provide incentives to local businesses (such as petrol stations and malls) to install EV charging stations, ensuring that consumers can easily access charging facilities.

## 2. Awareness and Education Campaigns

**Objective:** Enhance consumer knowledge about EV benefits and reduce misconceptions surrounding EV technology.

- **Public Awareness Campaigns:**
  - Launch mass awareness campaigns through media (TV, radio, and social media) to educate the public about the environmental, economic, and long-term cost-saving benefits of EVs. This could include testimonials from early adopters, educational documentaries, and advertisements highlighting the ecological and health benefits.
  - Organize public demonstrations and roadshows, where consumers can test drive electric vehicles and experience their benefits firsthand.
  - Collaborate with local schools, colleges, and universities to promote EV knowledge through curriculum integration, workshops, and internships focused on green mobility.
- **Informational Resources:**
  - Create a centralized, easily accessible platform (website, mobile app, etc.) providing information on EV models, available incentives, financing options, charging infrastructure, and government policies. This will help potential buyers make informed decisions.

## 3. Infrastructure Development

**Objective:** Ensure the availability of necessary infrastructure to make EVs a practical and convenient option for all consumers.

- **Expand EV Charging Networks:**
  - Increase the number of charging stations across both urban and rural areas, with a focus on highways, rural regions, and places with limited access to charging infrastructure. Prioritize locations like shopping malls, parking lots, highways, and public transport hubs.
  - Introduce fast-charging stations along major highways to make long-distance travel with EVs feasible.
  - Develop a “charging infrastructure master plan” to ensure charging stations are strategically located in areas with high consumer demand and accessibility.
- **Battery Swapping Stations:**
  - Implement battery-swapping stations where consumers can quickly exchange depleted batteries for fully charged ones. This can address range anxiety and eliminate the long charging times associated with EVs, making them more convenient for users who need quick turnarounds.



#### 4. Incentivize Local Manufacturing and Innovation

**Objective:** Promote the development of locally produced EVs, reducing costs and making them more accessible to a broader consumer base.

- **Tax Benefits for Local Manufacturers:**
  - Provide tax incentives or reductions for manufacturers producing EVs and EV components (e.g., batteries, motors) locally, thereby lowering the price for consumers.
  - Offer grants or tax deductions to startups and local manufacturers working on innovative EV solutions, including affordable EV models, energy-efficient batteries, and innovative charging solutions.
- **Support for R&D and Technological Innovation:**
  - Invest in research and development (R&D) to improve battery technologies (such as solid-state batteries) and reduce the cost of EVs. Establish collaborations between government bodies, research institutions, and private players to innovate in the EV space.
  - Introduce policies that encourage the growth of electric mobility solutions for rural areas, such as electric two-wheelers, e-rickshaws, and electric tractors, which cater to the local agricultural and transport needs.

#### 5. Focus on Rural Areas

**Objective:** Tailor policies to address specific barriers and boost EV adoption in rural and remote areas of Odisha.

- **Subsidies for Rural Consumers:**
  - Introduce targeted subsidies for rural consumers to make EVs affordable in regions with lower average incomes. This could include specific discounts for farmers, rural artisans, and small business owners who rely on transportation for their livelihood.
  - Provide low-cost financing options to rural consumers, ensuring that electric vehicles, including electric two-wheelers and three-wheelers, are financially accessible.
- **Localized Charging Solutions:**
  - In rural areas, where grid infrastructure may be less reliable, offer financial support for solar-powered charging stations that can operate independently of the national grid.
  - Encourage the use of shared EV models (e.g., community or cooperatively owned electric buses and rickshaws) in rural areas to make EV adoption economically feasible for individuals and improve transportation access.

#### 6. Development of Green Mobility Policies

**Objective:** Create a favorable policy environment to drive the transition towards EVs in Odisha.

- **State-Level EV Policy:**
  - Odisha could introduce a state-specific Electric Vehicle Policy, outlining clear objectives, timelines, and targets for EV adoption. This policy should focus on offering incentives to consumers and businesses, supporting local EV manufacturing, and developing the necessary infrastructure to support electric mobility.
  - Include provisions to phase out old and highly polluting vehicles, such as diesel and petrol autos and buses, and replace them with electric alternatives, particularly in urban and peri-urban areas.
- **Integration of EVs into Public Transport:**
  - Promote electric buses and electric rickshaws as part of public transport fleets in urban areas. State government-owned transport corporations should adopt electric buses for intercity and city routes.
  - Offer financial support to private operators for transitioning to electric vehicles in the commercial transport sector, including taxis, logistics fleets, and delivery vehicles.

## 7. Encourage Green Certification and Eco-Labeling

**Objective:** Build consumer trust and make EVs a desirable choice by promoting their environmental benefits.

- **Eco-Certification Programs:**
  - Introduce an eco-labeling or certification program for electric vehicles that clearly highlights the environmental benefits, including carbon savings, energy efficiency, and sustainability of production.
  - Create recognition for environmentally conscious consumers and businesses that adopt green mobility solutions, providing them with incentives such as tax breaks, certificates, or public recognition.

## 8. Facilitate Social and Behavioral Change

**Objective:** Alter consumer perceptions and attitudes towards electric vehicles.

- **Behavioral Nudging Campaigns:**
  - Launch campaigns that highlight the total cost of ownership (TCO) of EVs, focusing on how much consumers can save in terms of fuel and maintenance costs compared to traditional vehicles.
  - Use testimonials, social proof, and success stories of early adopters to shift consumer behavior toward EVs. Seeing neighbors, colleagues, and friends adopt EVs can encourage others to follow suit.
- **Collaborations with Financial Institutions:**
  - Partner with banks and financial institutions to offer low-interest loans or lease options for EVs, especially targeting first-time buyers and middle-income consumers. Collaborate with institutions to raise awareness about these financing opportunities.

The adoption of electric vehicles in Odisha will require a multi-faceted policy approach that addresses the financial, infrastructural, educational, and behavioral barriers to EV adoption. By implementing these recommendations, policymakers can create a conducive environment for EV adoption, not only boosting the state's economy but also positioning Odisha as a leader in sustainable mobility. Additionally, these efforts will contribute significantly to improving air quality, reducing dependence on fossil fuels, and enhancing the quality of life for both urban and rural residents, making electric vehicles a mainstream and integral part of Odisha's future transportation landscape.

## Conclusion

In conclusion, the adoption of electric vehicles (EVs) in Odisha holds significant potential to address pressing environmental, economic, and social challenges. While consumer perception and adoption barriers such as high upfront costs, limited charging infrastructure, and lack of awareness persist, targeted policy interventions can effectively overcome these obstacles. By offering financial incentives, expanding charging infrastructure, promoting awareness campaigns, and incentivizing local manufacturing, Odisha can facilitate the widespread adoption of EVs. Moreover, integrating EVs into public transport and rural mobility solutions can foster inclusive growth, enhance livelihoods, and contribute to a cleaner environment. With concerted efforts from the government, industry, and consumers, electric vehicles can play a pivotal role in transforming Odisha into a model of sustainable and green mobility, benefiting both current and future generations.

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